

The 38<sup>th</sup> Forum for Behavioral Science in Family Medicine



## The Evolving Role of Patients' Voices in Residency Communication Curriculums



Daniel Hargraves, MSW  
Keesha Goodnow, BAE  
Chris White, MD, JD, MHA

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## Disclosures

This presentation is based in part on funded research provided by the Health Resources and Services Administration (HRSA) and the MedTAPP program (a partnership with the Ohio Department of Medicaid). Grant funds provided salary support during the research but no private commercial support.

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## Goals and Objectives

- 1 Upon completion, the participant will be able to describe the use of audio recording as a means to assess learner competency in hearing the patient's voice.

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- 2 Upon completion, the participant will be able to describe the role of Patient Family Advisory Councils as a means of enhancing patient engagement in Family Medicine Residency Programs.

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- 3 Upon completion, the participant will be able to demonstrate some means of how to incorporate note sharing and secure messaging into communication curriculum for resident learners.

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## To whom are you listening...



**Daniel Hargraves, MSW**  
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**Keesha Goodnow, BAE**  
Research Assistant  
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Behavioral Scientist, Residency Program  
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## Who are you.....

How many of you...

- Have/direct a formal communication curriculum?
- Currently using audio/video recording?
- Currently have a PFAC?
- Currently share notes with patients?
- Currently have secure messaging curriculum?

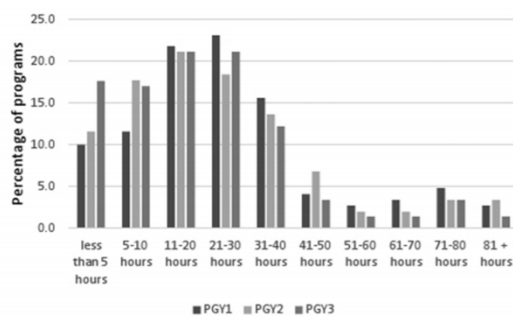


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## Communication Curriculum Background

Figure 3: Distribution of the Number of Hours Dedicated to Communication Education by Year of Training



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## Overview

### Effective Communication Curriculum (ECC) Audio Recordings

1. Review of a resident curriculum in effective communication during a patient encounter
2. Incorporating Kalamazoo's seven essential communication tasks into a self-evaluation form for the 15-minute visit
3. Live exercise in self-evaluation
4. Review of quantitative results from residents' self evaluations
5. Identify qualitative themes in residents' self evaluations, faculty feedback, and the audio recording experience

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### Effective Communication Curriculum (ECC): The Audio Recording Experience

- **Dual Family Medicine and Psychiatry program**

In program year cohorts 1-3:

- 5 Family Medicine residents
- 2 Dual Family Medicine and Psych residents (5 year residency)

**Total: 25 residents**



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## The Residency Program

- **Partnership with The Christ Hospital and the University of Cincinnati**

- Resident clinical time in Christ Hospital's Family Medicine Center
- FM residents (PGY2) and FM Psych residents (PGY4) also placed in one of three 2-year longitudinal clinical sites for 4-12 hours per month



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## ECC Audio Recording Curriculum:

To equip family medicine residents with the communication skills to teach and inform peer learners, stakeholders, and vulnerable populations about the determinants of health and burden of disease in vulnerable populations.

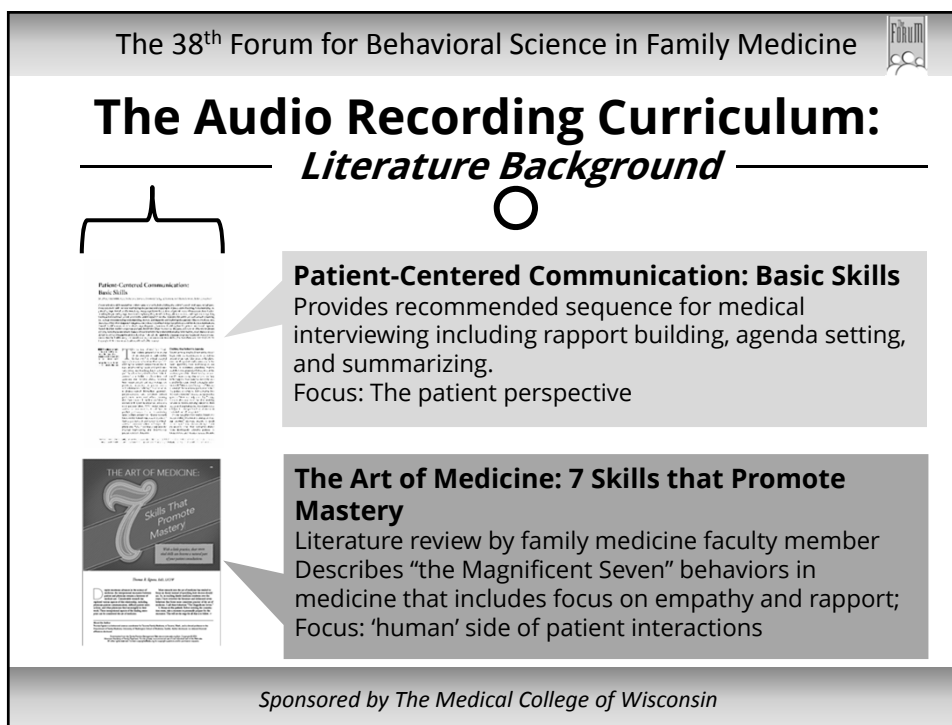
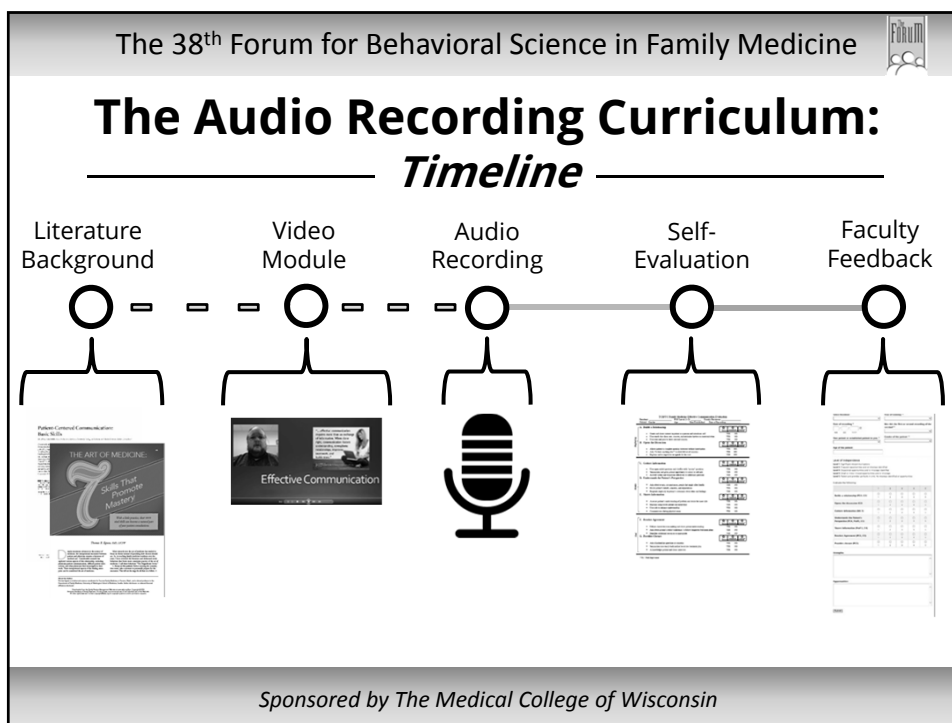


### ***The Need***

Address barriers to effective communication, especially with our most vulnerable patient populations.

***Better communication will improve care for all***

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## The Audio Recording Curriculum:

### Video Module



#### Effective Communication: Basics

40 minute video module delivered asynchronously

Provides models of basic communication including verbal and nonverbal cues

Patient-centered communication tenets:

#### Examples:

- Open-ended questions
- Reflective/empathetic listening
- Teach-back method

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## The Audio Recording Curriculum:

### Video Module



#### The 15 Minute Model Opening

Icebreaking  
Setting the  
stage

Building  
Rapport

Negotiating  
Agenda

#### Middle

Working Agenda

Clinical Component

Maintaining Rapport


#### Closure

Summarization

Assessing Understanding


Satisfaction - Provider & Patient

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## The Audio Recording Curriculum:



### *Audio Recording*




Each resident **completes at least 4 recordings** each program year

Recordings can be completed at Family Medicine Center or longitudinal clinical placements

**Scripted consent** for patient encounter recording


  


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## The Audio Recording Curriculum:

### *Self Evaluation Form*



Adapted from the Kalamazoo Essential Elements Communication Checklist

- Emerged from Kalamazoo consensus statement

**7 essential sets of communication tasks identified:**

1. Build the doctor-patient relationship
2. Open the discussion
3. Gather information
4. Understand the patient's perspective
5. Share information
6. Reach agreement on problems and plans
7. Provide closure

Makoul G. Essential elements of communication in medical encounters: the Kalamazoo consensus statement. *Acad Med*. 2001 Apr;76(4):390-3.

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**1. Builds a Relationship**

**2. Opens the Discussion**

**3. Gathers Information**

**4. Understands the Patient's Perspective**

**5. Shares Information**

**6. Reaches Agreement**

**7. Provides Closure**

**TCH/UC Family Medicine Effective Communication Evaluation**

PGY Level (1-5): \_\_\_\_\_ Faculty Reviewer: \_\_\_\_\_

Age: \_\_\_\_\_ New/Established: \_\_\_\_\_ Date of Recording: \_\_\_\_\_

Item	Builds a Relationship	Opens the Discussion	Gathers Information	Understands the Patient's Perspective	Shares Information	Reaches Agreement	Provides Closure
• Greets and shows interest in patient as a person and introduces self	YES NO						
• Uses words that show care, concern, and minimize barriers to communication	YES NO						
• Uses tone and pace to show care and concern	YES NO						
• Allows patient to complete opening statement without interruption		YES NO					
• Asks "Is there anything else?" to elicit full set of concerns		YES NO					
• Explains and/or negotiates an agenda for the visit		YES NO					
• Uses open-ended questions and clarifies with "yes/no" questions			YES NO				
• Summarizes and gives patient opportunity to correct or add info			YES NO				
• Asks about events, circumstances, people that might affect health				YES NO			
• Discusses patient's beliefs, concerns, and expectations				YES NO			
• Summarizes patient's statements about ideas and feelings					YES NO		
• Asesses patient's understanding of problem and desire for more info					YES NO		
• Explains using words patient can understand					YES NO		
• Uses aids to enhance understanding					YES NO		
• Communicates during physical exam					YES NO		
• Utilizes shared decision making and elicits patient understanding						YES NO	
• Asks about patient's ability/confidence to follow diagnostic/treatment plan						YES NO	
• Identifies additional resources as appropriate						YES NO	
• Asks if patient has questions or concerns							YES NO
• Summarizes/uses teach-back method to review treatment plan							YES NO
• Acknowledges patient and closes interview							YES NO

\* N.I. = Needs Improvement

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## The Opening

**A. Builds a Relationship**

- Greets and shows interest in patient as a person and introduces self
- Uses words that show care, concern, and minimize barriers to communication
- Uses tone and pace to show care and concern

**B. Opens the Discussion**

- Allows patient to complete opening statement without interruption
- Asks "Is there anything else?" to elicit full set of concerns
- Explains and/or negotiates an agenda for the visit

	N.I.*	Acceptable	Excellent
YES			NO
YES			NO
YES			NO
YES			NO
YES			NO
YES			NO

**Family Medicine ACGME Communication Milestones**

C-1 Develops meaningful, therapeutic relationships with patients and families		
Level 2	Level 3	Level 4
Creates safe environment to engage pts to share information and perspectives	Effectively builds rapport Respects pts' autonomy in decisions and clarifies goals for care consistent with values	Connects with pts/families in continuous manner fostering respect, trust, understanding

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## The Middle

Middle

**C. Gathers Information**

- Uses open-ended questions and clarifies with "yes/no" questions
- Summarizes and gives patient opportunity to correct or add info
- Actively listens and transitions effectively to additional questions

<input type="radio"/> N.I.*	<input type="radio"/> Acceptable	<input type="radio"/> Excellent
YES	NO	
YES	NO	
YES	NO	

**D. Understands the Patient's Perspective**

- Asks about events, circumstances, people that might affect health
- Elicits patient's beliefs, concerns, and expectations
- Responds explicitly to patient's statements about ideas and feelings

<input type="radio"/> N.I.*	<input type="radio"/> Acceptable	<input type="radio"/> Excellent
YES	NO	
YES	NO	
YES	NO	

**E. Shares Information**

- Assesses patient's understanding of problem and desire for more info
- Explains using words patient can understand
- Uses aids to enhance understanding
- Communicates during physical exam

<input type="radio"/> N.I.*	<input type="radio"/> Acceptable	<input type="radio"/> Excellent
YES	NO	
YES	NO	
YES	NO	
YES	NO	

## Family Medicine ACGME Communication Milestones

## C-2 Communicates effectively with patients, families, and the public

Level 3	Level 4
Engages patients' perspectives in shared decision making	Educates and counsels patients and families in disease mgmt. and health promotion skills Focus on patient-centeredness and integrates all aspects of patient care to meet patient's needs

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## The Closure


End	<b>F. Reaches Agreement</b>		<input type="radio"/> N.I.*	<input type="radio"/> Acceptable	<input type="radio"/> Excellent
	• Utilizes shared decision making and elicits patient understanding		YES	NO	
	• Asks about patient's ability/confidence to follow diagnostic/treatment plans		YES	NO	
	• Identifies additional resources as appropriate		YES	NO	
	<b>G. Provides Closure</b>		<input type="radio"/> N.I.*	<input type="radio"/> Acceptable	<input type="radio"/> Excellent
	• Asks if patient has questions or concerns		YES	NO	
	• Summarizes/uses teach-back method to review treatment plan		YES	NO	
	• Acknowledges patient and closes interview		YES	NO	

## Family Medicine ACGME Communication Milestones

## C-2 Communicates effectively with patients, families, and the public

Level 3	Level 4
Engages pts' perspectives in shared decision making	Educates and counsels pts and families in disease mgmt. and health promotion skills Focus on patient-centeredness and integrates all aspects of pt care to meet patient's needs

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Please identify the top 2-3 things you did well during this encounter:

List any health behaviors or concerns about safety you identified during the encounter:

Please identify the top 2-3 things you did well during this encounter:

What are some counseling approaches or safety plans you employed or might try with this patient?

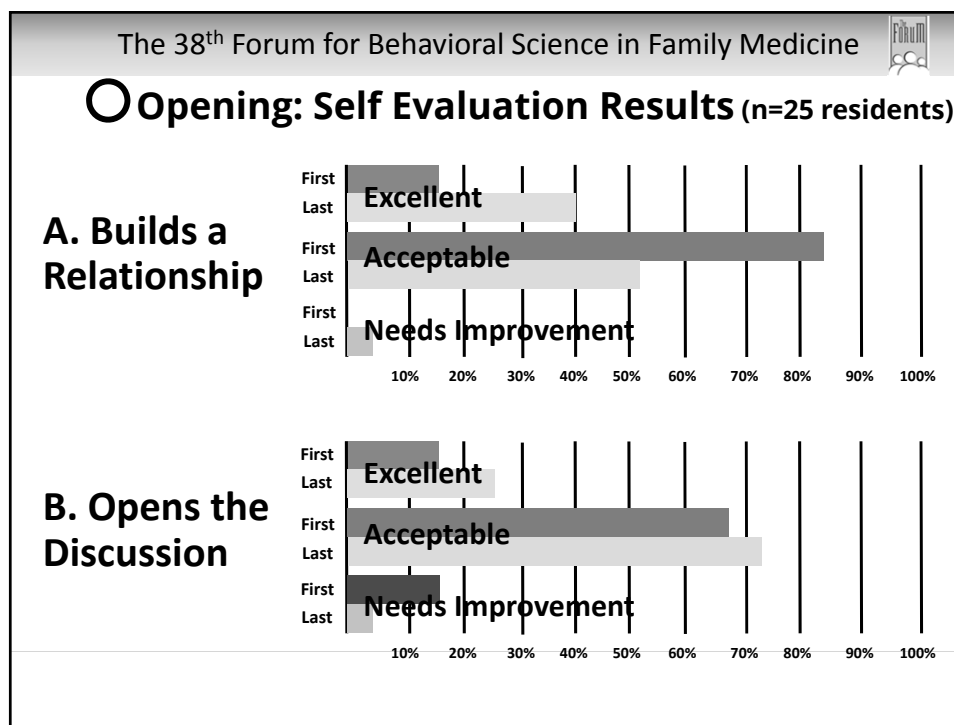
Please identify 2-3 things you would like to do differently or work on during you next encounter:

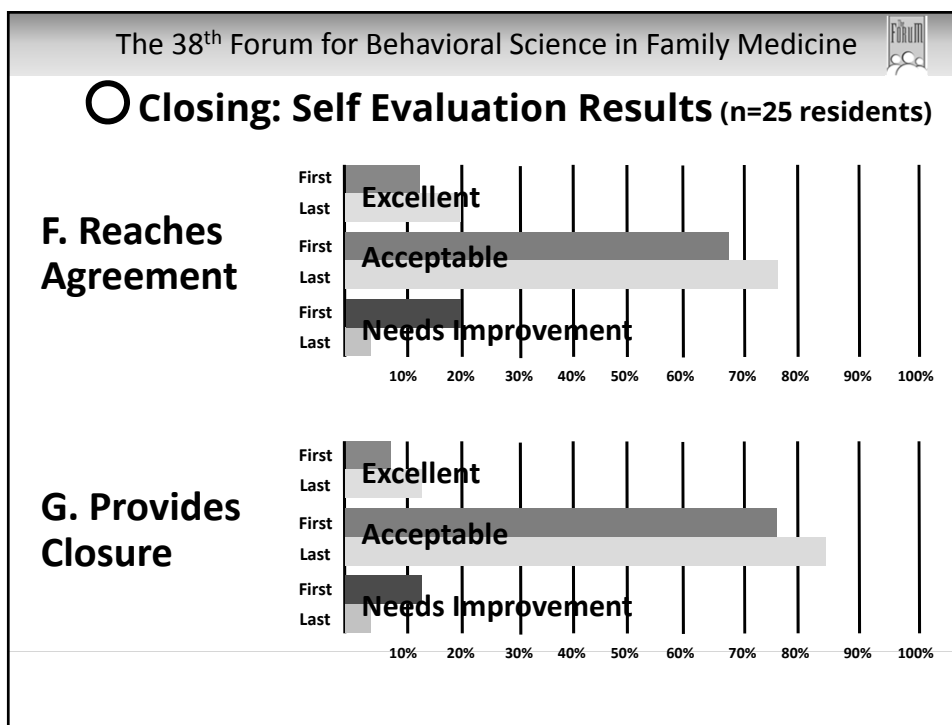
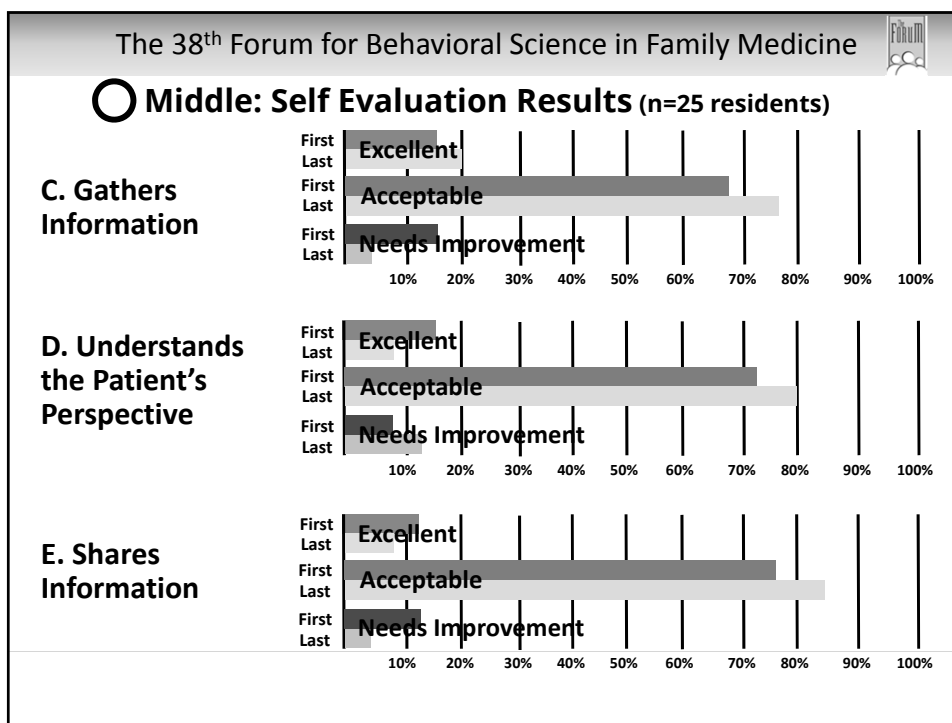
Please identify 2-3 things you would like to do differently or work on during you next encounter:

Please add feedback to the faculty about the process of taping the encounter and completing the form:

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Themes from Open-Ended Questions:

## ○ What did residents feel they did well?

### Theme 1. Building and maintaining long-lasting, trusting relationships

Over time, we have built a trusting relationship, and I feel I have been able to connect with her. This has been a process with this patient.

I have a good relationship with the patient. We have created a comfortable space where he is safe to share whatever is on his mind.

Brought up some topics that we discussed in the past-vacation plans, caring for her cat. It helps me not only establish rapport, but also helps me assess how she is doing functionally.

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Themes from Open-Ended Questions:

## ○ What did residents feel they did well?

### Theme 2. Empathy and caring for the patient

I felt as though I was able to match her energy, understand how difficult this is to her.

I allow her to voice her concerns and even vent about her life at visits.

I kept the focus on his diabetes while also showing compassion for his chronic cramping, reassuring him he's getting the care he needs.

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Themes from Open-Ended Questions:

## ○ What did residents feel they did well?

### Theme 3. Eliciting the patient's concerns

I was patient enough to let him push my ideas aside and come to his own ideas he was motivated to make.

Good job of allowing the patient to lead some of the discussion.

Let her have open-ended answers to questions and have time to talk.

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Themes from Open-Ended Questions:

## ○ What would residents like to do differently?

### Theme 1. More pre-visit prep and history taking

Get a more complete history, not double and triple check/reiterate facts. It made me look unprepared and where to go next.

I need to do more prep work for visits so I have a better grasp on his diabetes and can keep the conversation moving more quickly and smoothly.

I could have been more organized in my history taking. I asked the same questions repeatedly a couple times.

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Themes from Open-Ended Questions:

## ○ What would residents like to do differently?

### Theme 2. Capitalize on teaching moments and sharing resources

I could have given the patient more specific reasons for follow-up with her PCP regarding BP, stress, and smoking.

I could have done more teaching opportunities like going into further detail about things to eat instead of just referring him to a diabetic counselor.

I forgot to give her a handout on stress urinary incontinence and like the previous encounter, the teach-back method would have been good given her level of health literacy.

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Themes from Open-Ended Questions:

## ○ What would residents like to do differently?

### Theme 3. Keeping the visit and agenda on track

She skips around all over the place and at times gives such off the wall answers that I find myself distracted and difficult to come up with a plan right away.

I need to be better at steering the conversation, sometimes letting the patient go too long for a 15 minute visit.

I want to listen and show empathy but at the same time I need help on how to get the conversation back on track when the patient starts going off on tangents.

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## ○ What do faculty think? Themes from feedback on strengths

### Theme 1. Building and maintaining long-lasting, trusting relationships

It was refreshing to hear you and the patient chit chat in such a comfortable and natural style. She clearly felt comfortable with you.

The greatest strength in this recording was the relationship you had with the patient. Clearly you two were on the same page and talking in shorthand.

After 30 years with another provider, after one visit the patient asking your name and more about who you are is the greatest sign of confidence in your abilities as a physician.

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## ○ What do faculty think? Themes from feedback on strengths

### Theme 2. Keeping the visit and agenda on track

A very efficient visit while maintaining a nice pace and caring/non-judgmental demeanor.

Not only were you interactive with the patient and his partner, you did great teaching, came up with specific follow up steps, triaged a new complaint, made small talk all in 15 minutes and they sounded very satisfied.

The strength was remaining focused on immediate safety issues and getting triage questions down in a very efficient manner yet also working to attend to this new patient and keep some rapport going.

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## ○ What do faculty think? Themes from feedback on strengths

### Theme 3. Educating and engaging while remaining patient-centered

You always do a nice job of being jargon free and explaining things to the patient.

You do a good job of trying to teach as you go along with the visit and remained jargon free.

You allowed her to do the overwhelming part of the talking as supportive counseling as you both worked to prioritize her wellness through her troubled personal relationship.

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## ECC Audio Recording Process Feedback from Residents

The form is very easy to complete and helps me focus on my strengths and weaknesses.

Taping is awkward and another time suck during a busy clinic day.

Completing this form is interesting for me because I consider myself a good communicator but I am still missing some key points.

I would not have let this encounter go on this long if I did not know that I was being recorded.

Always feel it's a worthwhile exercise after I actually do the recordings.

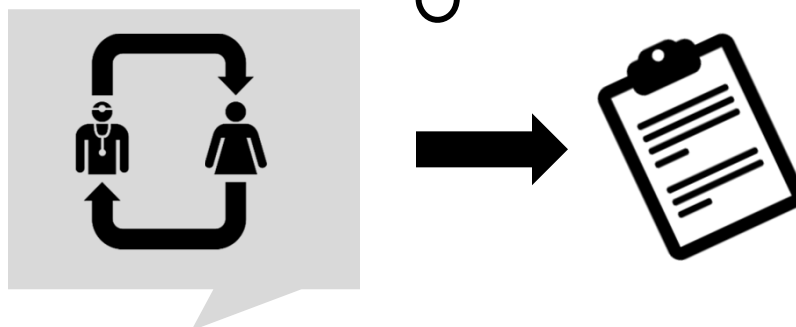
Various issues with the physical handheld recorder and remembering to do the assignment.

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## Activity: An Exercise in Self-Evaluation



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A Patient and Family Advisory Council:

*our journey*



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- 5 How to sustain it?
- 4 How to use it?
- 3 How to get started?
- 2 Why do you need one?
- 1 What is it?

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- 5
- 4
- 3
- 2
- 1 **What is it?**

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## The Foundation: *Patient- and Family Centered Care*

Patient- and family-centered care is working **“with”** patients and families, rather than just doing something “to” or “for” them.

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The Christ Hospital defines family as:

“Family refers to two or more people related in any way, **biologically, legally, or emotionally.**

The Christ Hospital allows patients to *define who family is to them.*”

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### 4 Principles of Patient- and Family-Centered Care (PFCC):


Dignity and Respect	Information Sharing	Participation	Collaboration
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**A PFAC is** a group of patients/family members, office staff, residents and physicians working together to improve care.


Our council at The Christ Hospital Family Medicine Center includes  
**18 members** consisting of:




**8 patient/family advisors**



**4 staff advisors**




**4 resident advisors**



**2 physician advisors**

*Key leadership*, including the Medical Director and Office Manager, *are present at our meetings.*



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**2**

**Why do you need one?**

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## CPC+ Practice Care Delivery Requirements:

**Practices will organize a Patient and Family Advisory Council (PFAC)** to help them understand the perspective of patients and caregivers on the organization and delivery of care, as well as its ongoing transformation through CPC+.

**Practices will use the recommendations from the PFAC to help them improve their care** and ensure its continued patient-centeredness.

<https://innovation.cms.gov/Files/x/cpcplus-practicecaredlvreqs.pdf>

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"In high-functioning health care teams, patients are **members** of the team; not simply **objects** of the team's attention; they are the **reason** the team exists and the **drivers** of all that happens."

VIEWPOINT

### Challenges at the Intersection of Team-Based and Patient-Centered Health Care

Insights From an IOM Working Group

Matthew K. Wynia, MD, MPH  
Isabelle Von Kohorn, MD, PhD  
Pamela H. Mitchell, PhD, RN


are used to describe team-based care, th  
ful. Is the patient the quarterback? Th  
has a different quarterback or coach e  
would this vary according to the team's p  
for example, teams for patients receiv

Wynia MK, Von Kohorn I, Mitchell PH. Challenges at the Intersection of Team-Based and Patient-Centered Health Care Insights From an IOM Working Group. JAMA. 2012;308(13):1327-1328. doi:10.1001/jama.2012.1260


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**Seven Leadership Leverage Points**  
For Organization-Level Improvement in Health Care  
Second Edition




In a growing number of instances where truly ***stunning levels of improvement have been achieved***, organizations have asked patients and families to be directly involved in the process.

And those organizations' leaders often ***cite this change***—putting patients in a position of real power and influence, using their wisdom and experience to redesign and improve care systems — ***as being the single most powerful transformational change in their history.***

Reinertsen, Bisagnano, & Pugh. Seven Leadership Leverage Points for Organization-Level Improvement in Health Care, 2nd Edition, IHI Innovation Series, 2008. Available at [www.ihl.org](http://www.ihl.org).

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Special Series: Quality Care Symposium | PRESENTATION SUMMARY

**Using a Patient and Family Advisory Council as a Mechanism to Hear the Patient's Voice**  
Kate Niehaus

Everyone—patients and staff alike—embraces the concept, yet ***no one knows how to truly hear the patient's voice.***


Given the proper resources and leadership, PFAC programs have tremendous potential and can enable institutions to hear the patient's voice.

PFACs are powerful tools for ***hearing the patient's voice and identifying the needs of a patient population.***

Niehaus K. Using a Patient and Family Advisory Council as a Mechanism to Hear the Patient's Voice. J Oncol Pract. 2017 Aug;13(8):509-511. doi: 10.1200/JOP.2017.024240. Epub 2017 Jul 13. PubMed PMID: 28704122.

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## Benefits of the Patient Voice

- 1 HC professionals *make fewer assumptions* about what patients and family members want
- 2 Patient advisors have a *different lens* and can help identify "blind spots"
- 3 Advisors challenge *what is possible*
- 4 Patients are a *key stakeholder* in healthcare


Adapted from *Collaborating with Patients and Families in Quality Improvement Webinar*, Institute for Patient and Family Centered Care (IPFCC)

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## How to get started?



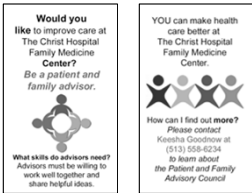
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## Recruitment Strategies

Our best recruitment strategy is the use of a **"pocket card"** -



Physicians **personally invite patients** to become part of our council and give them a card with details and contact information.

We also rely on patient/family advisor recommendations, word of mouth, brochures, and posters to invite our patients to join.

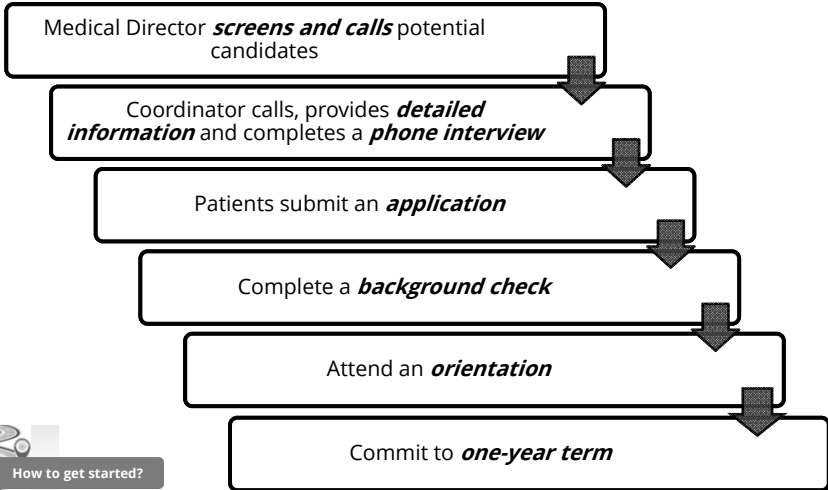
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## Recruitment Process



```

graph TD
    A[Medical Director screens and calls potential candidates] --> B[Coordinator calls, provides detailed information and completes a phone interview]
    B --> C[Patients submit an application]
    C --> D[Complete a background check]
    D --> E[Attend an orientation]
    E --> F[Commit to one-year term]
  
```

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## Sample Agenda

**AGENDA:**


- Ice Breaker or Sharing Segment
- "Educational Moment"
- Real Time Clinic Issue Discussion
- Quality Improvement Update
- Patient & Family Priorities

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## How to use it?



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## Sample Meeting Content

Patient- and Family-Centered Care Principles	Roles & Responsibilities of Advisors	How to Share your Story
Communication Basics	Plan-Do-Study-Act (PDSA) Cycles for Quality Improvement	Discussion of Real Time Clinic Issues
"Walk About" Experience as QI Tool	Identification of QI Projects and ongoing feedback	

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## Walkabout






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The Christ Hospital Family Medicine Center

**Observations**

**Waiting Room**

- Polices on the corner
- Chairs destroy walls
- Waiting like Charley Harper art
- Waiting area flooring
- Waiting island
- Stinky
- Decor - Chex theme nice
- TV w/ nutritional info
- Pro glass vs. glass
- Not a lot of magazines
- Unappealing
- Walls need painted
- Glass is off putting
- Family of Alex/Children Photos
- Notes in walls
- Just there? What's that?
- Need coat hooks
- Waiting room - brighter, clean echoes
- No theme to the artwork
- Psychic
- Not marked up
- Office waiting bigger artwork
- TV "Turn off" cell phone
- Office glass TV?
- Glass photos/works

**Other Waiting Room**

- No glass vs. glass
- How waiting room is fantastic
- waiting - windows
- Carpet
- Carpeted
- Wallpaper is great
- Lighting is so nice
- Pro glass
- Wall covering good
- No glass is nice
- Hotel lobby

**Children's Area**

- Would like kid activities
- No books/toys

### Specific changes to move from Observations → Ideal

1. Paint and repair walls. Pottery Chair rails/gates on the walls behind the chairs. Brightening the air on the walls more. Making chair warm feeling. No glass vs. glass - utilizing suite 231 waiting room. Receiving in ground phone calls from the check-in area.
2. All signs and policies on the Cork Board w/ color borders.
- 3.

**Ideal**

- Warm colors
- open area for registration
- signs on cork board
- kids corner

**How to use it?**

**TOOLKIT**

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The Christ Hospital Family Medicine Center

**Waiting Room Rankings**

Please check the importance of each factor: 1 = extremely important, 2 = moderately important, 3 = not at all important

extremely      moderately      not at all

**WAITING ROOM RANKINGS \*n=16**

Factor	Ranking
Wireless w/ pw display	44
Friendly	44
Calm colors	42
Wipeable covers	41
Welcome signs	38
Nature art	37
Double seats (families)	36
Soft music	36
Wheelchair	35
Plug Tech Access	35
Kids area	33
Pay policy binder	33
Water	32
Coffee space	32
Coffee table books	32
Wider seats armrests	32
Work stations	28
Move seating (sideway view)	28
Cluster chairs	22
TV	15
Auto door entry	15


**How to use it?**

**Automatic Entry Door**

--	--	--	--

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**The Christ Hospital Family Medicine Center  
Feedback Form**  
Please tell us how you feel about the new waiting room.  
This survey is anonymous. Thank you for your time!

Please circle how well we are doing in the following areas:

	GREAT 5	GOOD 4	OKAY 3	FAIR 2	POOR 1	N/A Don't Know
<b>WAITING ROOM:</b>						
Clean room	5	4	3	2	1	N/A
Welcoming/Inviting room	5	4	3	2	1	N/A
Comfortable room	5	4	3	2	1	N/A
Helpful Check-in staff	5	4	3	2	1	N/A
Personal information kept private	5	4	3	2	1	N/A
Check-in staff answers questions	5	4	3	2	1	N/A
Wait time	5	4	3	2	1	N/A
Comments:						

We have a NEW Kids' Corner!  
Please rate the change *before* and *after*.  
Circle your rating below:

Comments:

Please rate your overall satisfaction with the new waiting room. Please circle one number.


I liked the old waiting room better

☐ I was never in old waiting room

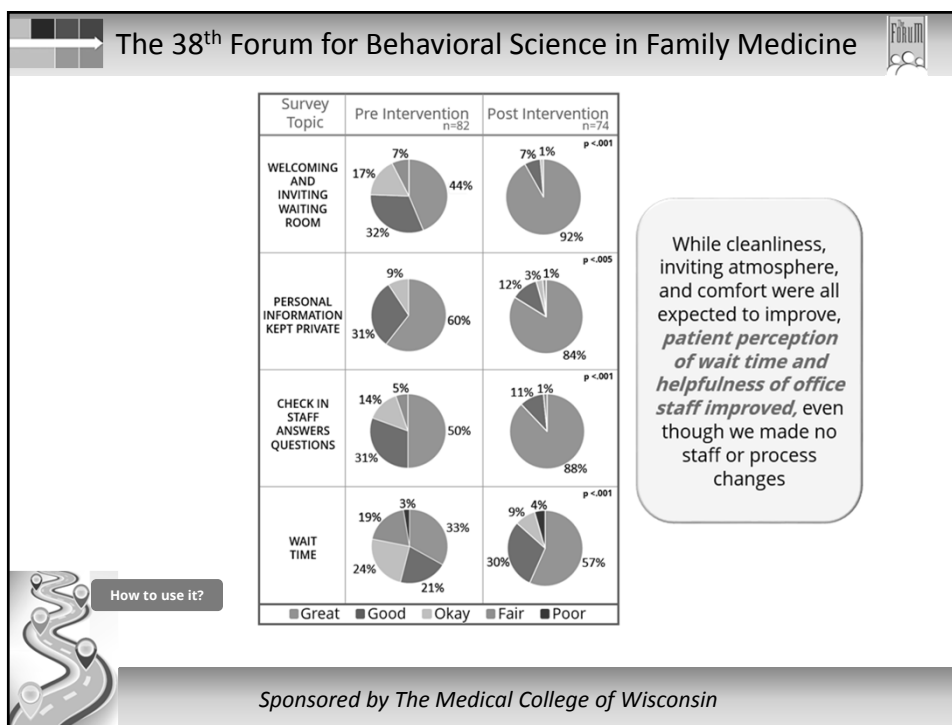
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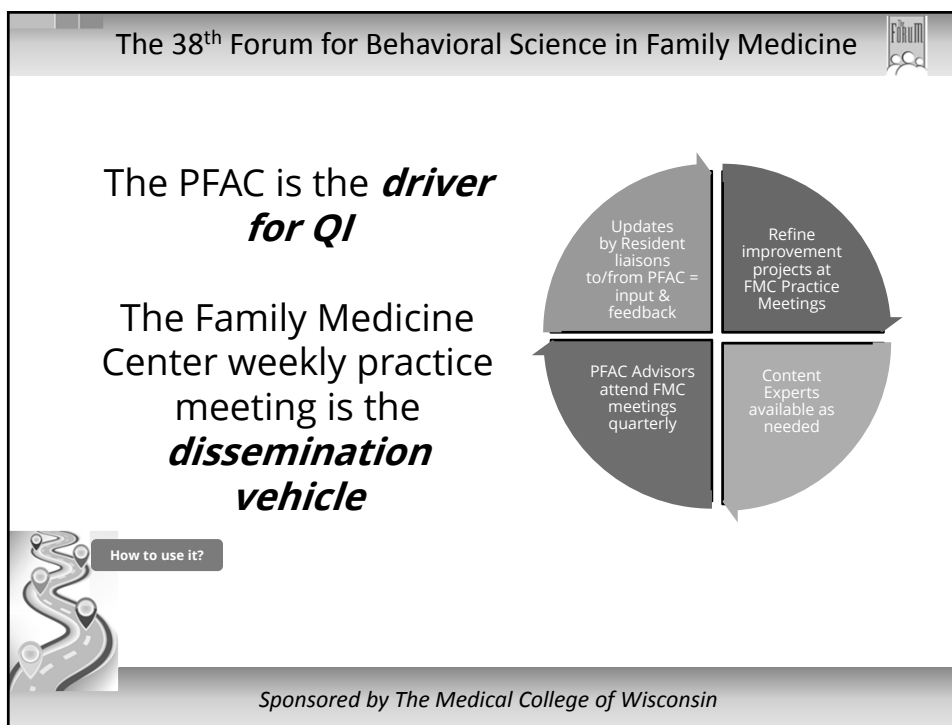
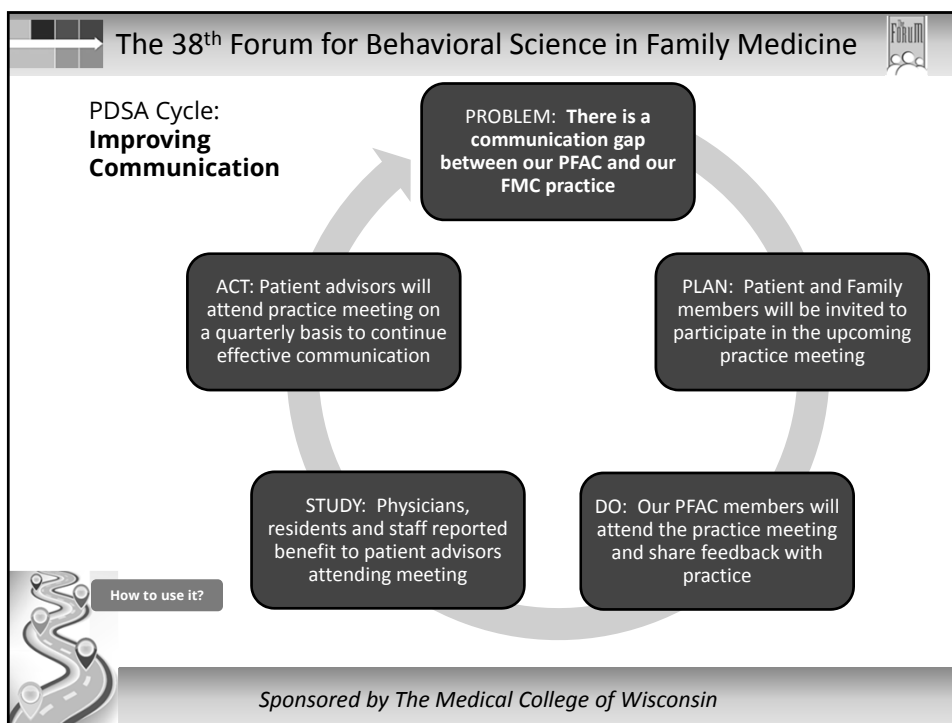
→

The new space is a huge improvement




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## How to sustain it?

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**How do we keep our members coming?**

- One hour meetings
- Monthly meetings to build community
- Mutually agreed upon meeting time and date
- Interactive meetings with flexible agenda
- Childcare Provided Onsite
- Yummy Snacks!
- Phone, Email & Text follow up with members
- Participant Incentives available

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## Key Take Aways:

- 1 *Don't be too polished:* Patients want to see the human side of you
- 2 *Speak a common language:* Leave the acronyms and abbreviations at the door
- 3 *Avoid information overload:* Teach concepts and strategies in "Educational Moments"
- 4 *Pause....:* Intentional silence encourages the patient voice

How to sustain it?

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```

graph LR
    Toolkit((TOOLKIT)) --- Publications[Articles/Publications]
    Toolkit --- Guides[Implementation Guides]
    Toolkit --- Forms[Sample Forms]
  
```

Why do you need one?

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## Effective Communication: **Note Sharing**

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## The OpenNotes Study

**Box 1: OpenNotes study<sup>a</sup>**

**12 month study in primary care practices at three sites**

- Beth Israel Deaconess Medical Center, a large teaching hospital offering primary care in Boston, and affiliated suburban practices
- Geisinger Health System, an integrated system with clinics scattered through rural Pennsylvania
- Harborview Medical Center, a safety net hospital in the University of Washington health system in Seattle

**Participants**

- 105 primary care physicians completed the study; 143 declined to participate
- Physicians; notes were opened to >19 000 patients who were registered for their institution's portal; patients were notified by secure portal message that their notes would be available during the study
- Participating doctors were allowed to exclude patients from the study; 1023 were excluded at Harborview (mainly patients with major mental illness or substance misuse), 158 were excluded at Beth Israel Deaconess, and 139 at Geisinger

**How it worked**

- After a visit, the doctor's electronic signature triggered a secure message notifying the patient the note was available
- The patient could log in to the institution's secure portal and read the note
- Before the next scheduled visit, another secure message encouraged the patient to review the note to prepare for the visit
- Notes written before the study were not available online

**Evaluation**

- Surveys of patients and doctors before and after the intervention
- Analysis of email volume and portal use

**Patient results**

- >80% of patients opened at least one note
- Over two thirds reported better understanding of their health and medical conditions, taking better care of themselves, doing better with taking their medications, or feeling more in control of their care
- Few (1.8% at the three sites) were confused, worried, or offended by what they read
- About 20% shared a note with someone else
- >85% said availability of notes would influence future choice of providers

**Doctor results**

- Only 2% spent more time answering patient questions outside of visits, 11% spent more time writing or editing notes; email volume did not change
- About 20% reported changing the way they wrote about cancer, mental health, substance misuse, or obesity

- Research and demonstration project
- 105 PCPs and 20,000 patients:**
  - Boston (BIDMC)
  - Rural Pennsylvania (Geisinger)
  - Seattle Inner City (Harborview)
- Today = **80+** Health systems share notes

BMJ 2015; 350 doi: <https://doi.org/10.1136/bmj.g7785> (Published 10 February 2015)

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OpenNotes

Home About For Patients For Health Professionals Our Stories Join The Movement

See Who's Already Sharing Notes!

This map includes all the U.S. health systems (and a couple in Canada) that have told us they're sharing notes. Click on your state or province!

Map View



List View

- Adventist Health
- Agnesian HealthCare
- Allina Health
- Avera
- Banner Health
- Baylor College of Medicine
- Beth Israel Deaconess Medical Center
- Billings Clinic
- Boston Children's Hospital
- Carolinas HealthCare System
- CaroMont Health
- CentraCare Health
- Cleveland Clinic
- Columbia St. Marys
- CoxHealth

Map Key: = 0 institutions | = 1 institution (The Department of Veterans Affairs) | = 2-3 institutions | = 4-5 institutions | = over 5 institutions

Go to: <https://www.opennotes.org/join/map/>

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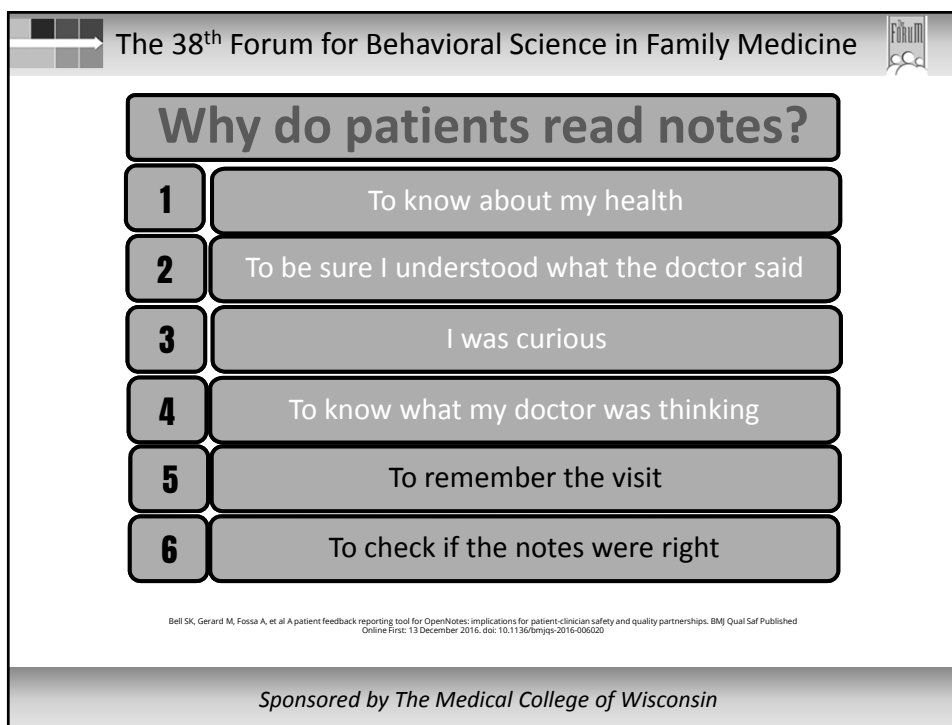
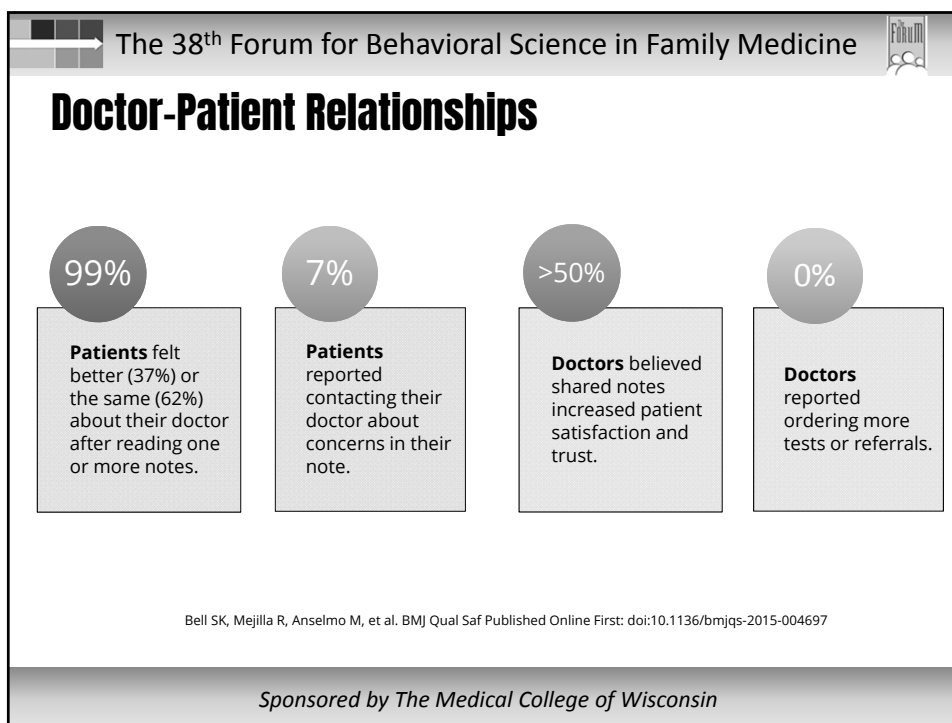
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## Patients who read notes...



- Have a **better understanding** of their health and medical conditions
- Feel more **in control** of their health
- Can identify inaccuracies in the record and **play a role in the safety** of care
- **Feel comfortable** sharing notes with care partners and others involved in their care
- **Can communicate more clearly**, helping to strengthen the partnership between themselves and their health care team

Delbanco, Walker et al. Inviting Patients to Read Their Doctors' Notes. Ann Intern Med 2012;157(7):461-470. DOI: 10.7326/0003-4819-157-7-201210020-00002

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I remember this history when I hear doctors object to making lab reports or visit notes available to patients because they may cause pain and anxiety. No doubt they will in some cases, but then pain and anxiety are part of the human condition and are as likely to be produced by a sense of ignorance and powerlessness as by knowledge. The difference turns on who decides. People have myriad ways of protecting themselves from things they don't want to know. Making information freely available doesn't necessarily mean that patients will be forced to learn what they'd rather ignore. The Internet is a model here: Some people devour the plethora of medical information; others avoid it like the plague. If any generalization suffices, to treat patients like adults requires that we, not a well-meaning professional, make the choice between more and less knowledge.

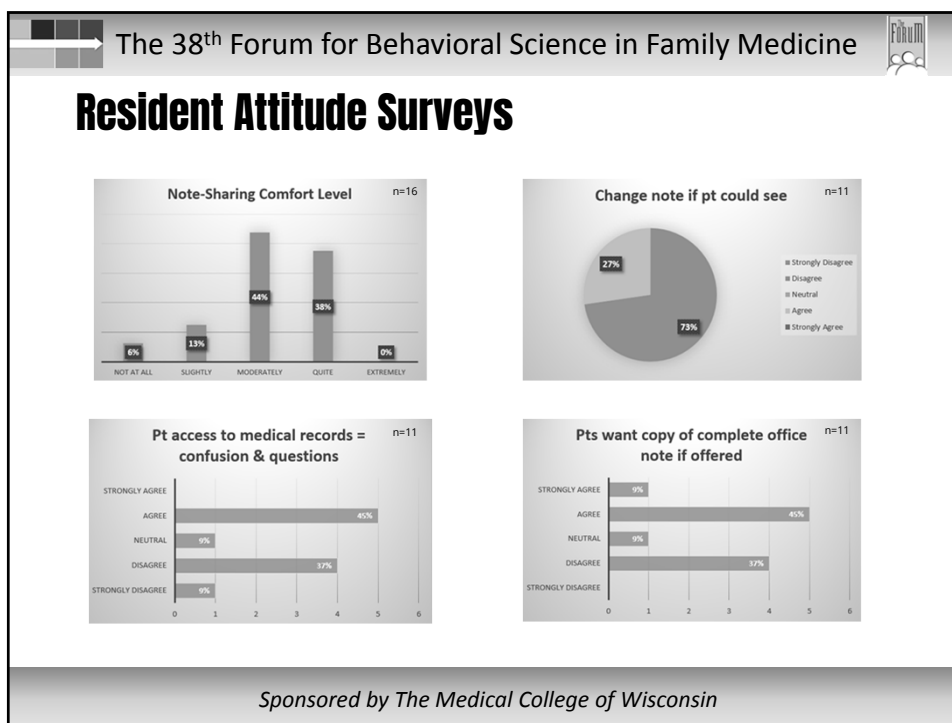
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### Transforming Primary Care: EFFECTIVE COMMUNICATION CURRICULUM (ECC) 2.0 Module 1: Note Sharing

**CURRICULUM OBJECTIVE:**  
The objective is for residents to operationalize enhancing patient experience through increased transparency of electronic medical records.

**Phase One:** Residents will gain experience in sharing their progress notes with patients.

**BACKGROUND:**  
The patient experience is becoming increasingly dynamic. There is a movement to become more transparent in the information we share in hopes of fostering more engagement. In a 12 month study by Delbanco et al. at three primary care practice sites, 105 primary care physicians invited 19,000 patients to read their visit notes. The study reported four key data points. 77% of patients felt that they were in more control of their care after reading their notes and 60% of patients believed reading notes improved their medication use. More than 80% of patients agree that open notes is an important criteria in selecting a physician. Finally, at the end of the year, 99% of the patients wanted to continue note sharing and all 105 physicians wanted sharing of notes to continue. Patients value transparency and physicians are beginning to see the value as well, yet there is a knowledge gap in how we operationalize this in primary care training programs.

**METHOD:**  
Residents attend Note Sharing Didactic (completed 8/25/16). \*Camtasia via Vimeo linked to PCTE website  
Residents will provide one printed H&P per inpatient month to the patient and family.

**PROCESS:**

1. Resident admits the patient to inpatient service.
2. Resident completes H&P (History & Physical).
3. Resident completes routine EMR note.
4. Residents asks patient if interested in receiving note.
5. If yes, resident prints a copy and shares note with patient / family member(s) as soon as possible.

**Suggested script:**  
"I'd like to give you my notes about your medical history and physical exam. We are trying to involve patients and family members in their care, so I would like you to have a copy of my notes. Please read them over, then if you have any questions, or if you see something I didn't get right, please let me know."


5. Resident and team meets with patient during rounds and can discuss note if patient desires.
6. Resident completes an on-line survey on <https://chudm2.squarespace.com>

**CURRICULUM EVALUATION:**  
Residents will complete an on-line survey of reflective questions on the process of note sharing and how sharing the note may/may not have changed the encounter.


**REFERENCES:**  
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This is sponsored by MGH's Primary Care Training & Enhancement Grant 15BP000007

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ECC 2.0: Module 1 Note Sharing Module Evaluation

Resident Name  PGY Level  Faculty

How comfortable were you sharing your note with this patient?

☐ very comfortable  
☐ somewhat comfortable  
☐ somewhat uncomfortable  
☐ very uncomfortable

Did you change the content (change/omit information in the note) or the language (simpler language, used non-medical jargon) of the note since you knew it was going to the patient?

☐ changed/omitted content  
☐ changed/omitted language  
☐ changed both  
☐ changed neither

After sharing the note, did the patient have questions, clarifications, or comments about your note?

☐ No questions  
☐ Yes, but it had nothing to do with the note.  
☐ Yes, and the note helped promote better communication  
☐ Yes, but the note was a hindrance to the process

Were there any changes suggested by the patient? Check all that apply.

☐ Nothing  
☐ Minor Typo  
☐ History  
☐ Medications  
☐ Physical  
☐ Diagnostic Assessment  
☐ Treatment Plan  
☐ Other

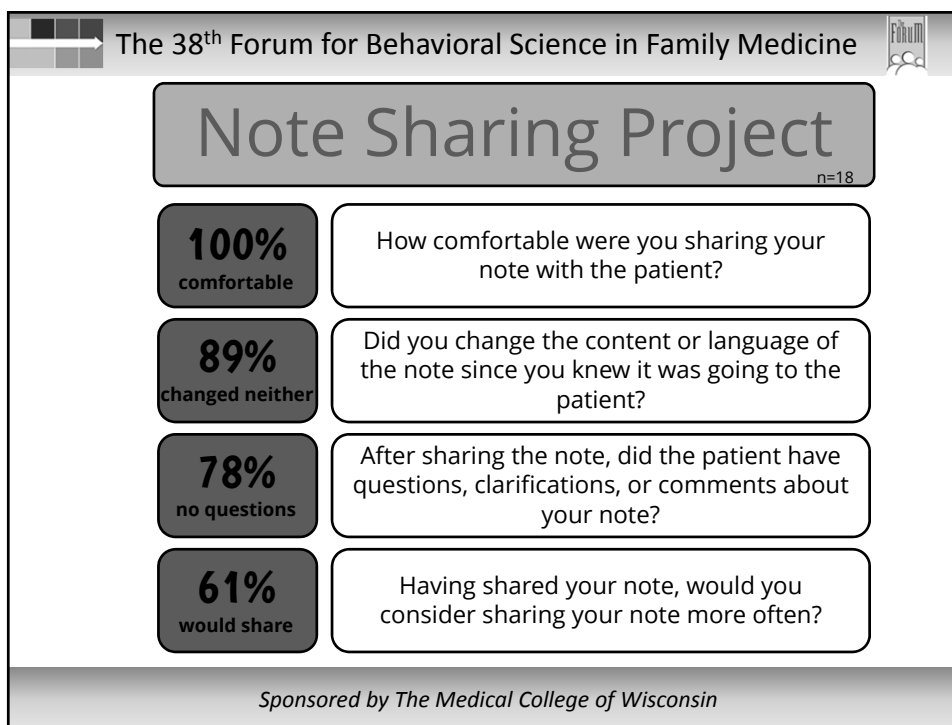
Why did you pick this patient?

Having shared your note, would you consider sharing your note more often?

☐ Yes, for inpatient  
☐ Yes, for outpatient  
☐ Both  
☐ Neither

Why?

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The 38<sup>th</sup> Forum for Behavioral Science in Family MedicineEffective Communication: **Secure Messaging**

E-health  
E-mail in patient-provider communication: A systematic review

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## ARTICLE INFO

Article history:

Received 15 June 2008

Received in revised form 1 December 2008

Accepted 15 September 2009

Keywords:

E-mail

Secure communication

Health care

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Abstract

**Objective:** To review systematically the role of e-mail in patient-provider communication in terms of clinical impact and perceptions of patients and providers on e-mail communication in health care. **Methods:** A systematic review of studies on e-mail communication between patients and health providers in primary care settings was conducted from 2000 to 2008. **Results:** A total of 24 studies were included in the review. Among these studies: (1) studies examined e-mail communication between patients and providers, and these studies examined the e-mail communication between patients and providers in primary care settings; (2) studies examined e-mail communication between patients and providers in primary care settings; (3) studies examined e-mail communication between patients and providers in primary care settings; (4) studies examined e-mail communication between patients and providers in primary care settings; (5) studies examined e-mail communication between patients and providers in primary care settings; (6) studies examined e-mail communication between patients and providers in primary care settings; (7) studies examined e-mail communication between patients and providers in primary care settings; (8) studies examined e-mail communication between patients and providers in primary care settings; (9) studies examined e-mail communication between patients and providers in primary care settings; (10) studies examined e-mail communication between patients and providers in primary care settings; (11) studies examined e-mail communication between patients and providers in primary care settings; (12) studies examined e-mail communication between patients and providers in primary care settings; (13) studies examined e-mail communication between patients and providers in primary care settings; (14) studies examined e-mail communication between patients and providers in primary care settings; (15) studies examined e-mail communication between patients and providers in primary care settings; (16) studies examined e-mail communication between patients and providers in primary care settings; (17) studies examined e-mail communication between patients and providers in primary care settings; (18) studies examined e-mail communication between patients and providers in primary care settings; (19) studies examined e-mail communication between patients and providers in primary care settings; (20) studies examined e-mail communication between patients and providers in primary care settings; (21) studies examined e-mail communication between patients and providers in primary care settings; (22) studies examined e-mail communication between patients and providers in primary care settings; (23) studies examined e-mail communication between patients and providers in primary care settings; (24) studies examined e-mail communication between patients and providers in primary care settings.

**Conclusion:** E-mail communication was found to be a more convenient form of communication. Satisfaction by both patients and physicians improved in the e-mail group. The volume of messages and the time spent answering messages for the e-mail group physicians was not increased. E-mail has the potential to improve the doctor-patient relationship as a result of better communication.

**Keywords:** E-mail, Secure communication, Health care

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**1. Introduction**

Communication is an essential component of patient care. A variety of evidence has shown that effective communication between providers and patients may positively influence patient outcomes and satisfaction, including satisfaction with care, adherence, self-management, and compliance with treatment, and functional and physiological status [1–6].

Traditionally, face-to-face communication and telephone communication have been the primary means for the patient to interact with their health providers. However, with advances in technology, alternative approaches for communication have emerged. These modalities are emerging as viable options for patient communication. The opportunity of e-mail to help in the management of patient care is becoming increasingly apparent.

The simplicity and efficiency of e-mail, the medical profession has been using for decades. It is a means of transmitting patient information [7,8].

**2. Methods**

This review was carried out using systematic methods to produce a narrative summary. Relevant studies were identified by searching the literature for e-mail communication in health care.

**3. Results**

The review was carried out using systematic methods to produce a narrative summary. Relevant studies were identified by searching the literature for e-mail communication in health care.

**4. Conclusion**

E-mail communication was found to be a more convenient form of communication. Satisfaction by both patients and physicians improved in the e-mail group. The volume of messages and the time spent answering messages for the e-mail group physicians was not increased. E-mail has the potential to improve the doctor-patient relationship as a result of better communication.

**5. Keywords**

E-mail, Secure communication, Health care

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The 38<sup>th</sup> Forum for Behavioral Science in Family MedicineEffective Communication: **Secure Messaging**

Journal of the American Board of Family Medicine

### Enhancing Doctor-Patient Communication Using Email: A Pilot Study

Shou Ling Leong, MD; Dennis Gingrich, MD; Peter R. Lewis, MD; David T. Mauger, PhD; John H. George, PhD

Disclosures

J Am Board Fam Med. 2005;18(3):180-188.

Comment

References

#### Abstract and Introduction

**Background:** The doctor-patient relationship has been eroded by many factors. Would e-mail enhance communication and address some of the barriers inherent to our medical practices?

**Methods:** Of our study population, 4 physicians offered e-mail communication to participating patients and 4 did not. Both patients and physicians completed questionnaires regarding satisfaction, perceived quality, convenience, and promptness of the communication.

**Results:** Patient satisfaction significantly increased in the e-mail group compared with the control group in the areas of convenience ( $P < .0001$ ) and the amount of time spent contacting their physician ( $P < .0001$ ). Physician satisfaction in the e-mail group increased regarding convenience, amount of time spent on messages, and volume of messages. The response time was longer with e-mail. When asked if patients should be able to e-mail their physicians, most patients in the e-mail group and all but 2 of the physicians in the non-e-mail group responded "yes."

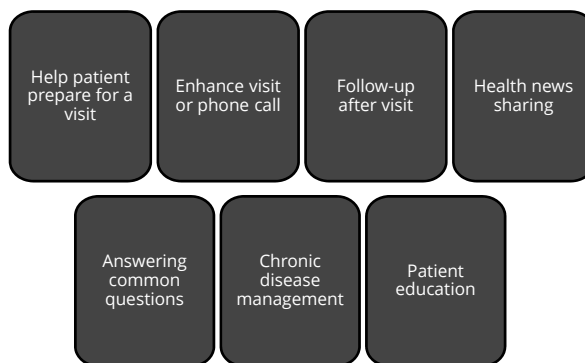
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Satisfaction by both patients and physicians improved in the e-mail group. The volume of messages and the time spent answering messages for the e-mail group physicians was not increased. E-mail has the potential to improve the doctor-patient relationship as a result of better communication.

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## Potential Uses of Secure Messaging



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## Potential Benefits

### ***Providers:***

- **more patients should use the portal** for things such as medication refill requests
- takes **less time** to respond to e-mails than to process incoming calls and route them
- **efficient communication** and reduction of "phone tag" that often results in delays and miscommunication
- messages **are in patients' own words** and not subject to others interpretation, biases, or attention to detail
- potential **economic benefits** for achieving Meaningful Use requirement of 5% patients utilizing web portal

### ***Patients:***

- They appreciate the ability to **ask questions** in-between visits and convenience of **requesting medication** and referrals online
- Some **patients select providers** because of the availability of the portal
- **93% of adults would prefer** to go to a doctor that offers email communication

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## Potential Challenges

- IT Access
- Managing Passwords
  - Self
  - Family members
- Appropriate issues for e-Communication
- Privacy concerns
- Need to set expectations (time, content, amount)

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BRIEF REPORT

## A Tool to Assess Family Medicine Residents' Patient Encounters Using Secure Messaging

Jung G. Kim, BS  
Carl G. Morris, MD, MPH  
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**ABSTRACT**

**Background** Secure messages exchanged between patients and family medicine residents via an electronic health record (EHR) could be used to assess residents' clinical and communication skills, but the mechanism is not well understood.

**Objective** To design and test a secure messaging competency assessment for family medicine residents in a patient-centered medical home (PCMH).

**Methods** Using the existing literature and evidence-based guidelines, we designed an assessment tool to evaluate secure messaging competency for family medicine residents training in a PCMH. Core faculty performed 2-stage validity and reliability testing (n = 2 and n = 9, respectively). A series of randomly selected EHR secure messages (n = 45) were assessed from a sample of 10 residents across all years of training.

**Results** The secure message assessment tool provided data on a set of competencies and a framework for resident feedback. Assessment showed 10% (n = 2) of residents at the novice level, 50% (n = 10) as progressing, and 40% (n = 9) as proficient. The most common deficiencies for residents' secure messages related to communication rather than clinical competencies (n = 37 [90%] versus n = 4 [10%]). Interrater reliability testing ranged from 60% to 78% agreement and 20% to 44% disagreement. Disagreement centered on interpersonal communication factors. After 2 stages of testing, the assessment using residents' secure messages was incorporated into our existing evaluation process.

**Conclusions** Assessing family medicine residents' secure messaging for patient encounters closed an evaluation gap in our family medicine program, and offered residents feedback on their clinical and communication skills in a PCMH.

Kim JG, Morris CG, Heidrich FE. A Tool to Assess Family Medicine Residents' Patient Encounters Using Secure Messaging. *Journal of Graduate Medical Education*. 2015;7(4):649-653. doi:10.4300/JGME-D-14-00558.1.

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## Composing Effective, Personal Messages

*I was working so hard in school that I didn't get a flu shot yet. I have had two cold symptoms since just before thanksgiving. My symptoms are/were:*

- 1 day last week fever of 100+ but less than 101 F
- Chest cough - very small amount of mucous
- No vomiting or diarrhea
- slight headache and nasal congestion

*Question - can I get a flu shot with these symptoms or should I wait? I recently hear CDC advice to get one even if you are sick - not sure if that is a good idea.*

*Happy New Year to you and your family!!!*

Patient email

Start Personally

Demonstrate Empathy

End Personally

*Hello \_\_\_\_\_*

*I am sorry you have been sick! It is typically ok to receive the flu shot as long as you don't currently have a fever. It sounds like you may be at the tail end of an illness and it would be ok to receive the flu shot. We have them in our office still, just call and let the front desk know the day you plan to come in so the nurses can have it ready.*

*Happy New Year to you as well!!*

Resident email

Used with permission:  
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**Transforming Primary Care:**  
**EFFECTIVE COMMUNICATION CURRICULUM (ECC) 2.0**  
**Module 2: Secure Messaging / EPIC MyChart**

**CURRICULUM OBJECTIVE:**  
The objective is for residents to operationalize appropriate use of asynchronous electronic communication in a variety of clinical settings (home visit, FMC, etc)

**BACKGROUND:**  
Successful patient engagement includes using technology to promote collaborative dialogue. Electronic communication between patients and providers is becoming increasingly common. Patients are: accessing online charts for visit summaries and test results; requesting appointments and prescriptions; and asking questions and receiving feedback via secure portals. According to a recent survey of adults age 21 and over, 93% of patients would prefer to go to a doctor that offers email communication. Beyond these patient factors, Meaningful Use stage 2 criteria requires physicians to interact with at least 5% of patients via the web portal. Secure messaging provides an avenue for collaborative dialogue, engaging patients and promoting a genuine partnership. As this trend evolves, physicians will need training and guidelines on using effective asynchronous communication as a means to provide patient centered care.

**METHOD:**  
Residents will view an online Canvas presentation for Asynchronous Communication reviewing emerging best practices regarding content and format. Every 6 months, residents will route 2 doctor-patient conversations from their outpatient clinic to faculty through secure site.

**PROCESS:**

1. Resident encourages patient to communicate via EPIC MyChart. "discuss registration for portal"
2. Resident accesses EPIC MyChart system.
3. Resident composes and sends message to patient.
4. Resident copies/routes conversation to faculty through EPIC.
5. Faculty reviews conversation and uses rubric to evaluate appropriate use of portal messaging.

**CURRICULUM EVALUATION:**  
Faculty will review and evaluate messages tied to milestones using a Secured Messaging Formative Feedback Evaluation Tool. Evaluation team will work with IT to generate reports regarding spectrum of patient usage.

**REFERENCES:**  
Kim JJ, Morris CG, Hashish FE. A Tool to Assess Family Medicine Residents' Patient Encounters Using Secure Messaging. J Grad Med Educ. 2015 Dec;7(6):848-53. doi: 10.4300/JGME-D-14-00558.1. PubMed PMID: 26692590; PubMed Central PMCID: PMC4574523.  
Leong SL, Gough D, Lewis PR, Mauger DT, George JH. Enhancing doctor-patient communication using email: a pilot study. J Am Board Fam Pract. 2008 May-Jun;21(3):193-8. PubMed PMID: 18675665.  
Paladine HL, Miller K, White B, Feller C. Study of a novel curriculum on electronic communication in family medicine residencies. Fam Med. 2010 May;42(5):314-21. PubMed PMID: 20455108.

This is sponsored by HRSA: Primary Care Training & Enhancement Grant T32HP000587

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**ECC 2.0: Module 2 Secure Messaging/EPIC MyChart Formative Feedback Evaluation Tool**

Resident Name: \_\_\_\_\_ PGY: \_\_\_\_\_ Date of Message: \_\_\_\_\_

**C.2 Communicates effectively with patients, families, and the public:**  
Utilizes optimal communication factors in secure messaging.

Level 1: NOVICE	Level 2: BEGINNER	Level 3: INTERMEDIATE	Level 4: COMPETENT	Level 5: EXPERT
Many missed opportunities; Language lacks clarity, spelling/grammar issues; Limited awareness of messaging components; Significant time gap for response	Relatively few opportunities missed; Language included tone problems or abbreviations and lacked components of effective messaging; Some delay in timing	No major missed opportunities; Language free of spelling/grammar mistakes, includes major components of effective messaging; Response time met standard	Addressed most opportunities; Communicates a transparent message with some empathy; Utilizes most components of effective messaging; Most replies completed at or quicker than time standard	All opportunities addressed; Concise, clear lay language with a positive tone; Expert use of effective messaging criteria; All responses occurred faster than time standard
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**C.4 Utilizes technology to optimize communication:**  
Demonstrates appropriate legal and ethical factors in secure messaging.

Level 1: NOVICE	Level 2: BEGINNER	Level 3: INTERMEDIATE	Level 4: COMPETENT	Level 5: EXPERT
Communication with pt risked many ethical and legal challenges secondary to topic, word choice, or communication method	Communication with pt risked some ethical and legal challenges secondary to topic, word choice, or communication method	Communication with pt risked only minor ethical and legal challenges secondary to topic, word choice, or communication method; lacks efficiency	Communication with pt complied with all ethical and legal recommendations and used appropriate communication vehicle; achieves efficiency through chosen communication means	Adopts enhanced opportunities for transparency and optimizes asynchronous communication to engage patients without ethical or legal issues
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Comments: \_\_\_\_\_

**TOOLKIT**

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